

The Vale of Glamorgan Council

Cabinet Meeting: 6 November, 2017

Report of the Leader

Strategic Collaborative Working Initiatives Update

Purpose of the Report

1. To provide an update for Cabinet on the Council's strategic collaborative working initiatives.

Recommendations

1. That Cabinet considers the strategic collaborative working initiatives that are in place to support the delivery and development of Council services and the Council's well-being outcomes and objectives.
2. That this report be circulated by e-mail to all Vale of Glamorgan Council elected members and members of the Public Services Board.
3. That further updates are provided to Cabinet on a quarterly basis, and in accordance with the forward work programme.

Reasons for the Recommendations

1. To provide Cabinet with an overview of strategic collaborative working initiatives.
2. To provide elected members and strategic partners with an overview of strategic collaborative working initiatives.
3. To provide regular updates for Cabinet.

Background

2. The Council has long recognised the value that collaborative working has in providing efficient and effective services to residents.

3. In recent years, collaborative working activity has increased in pace in response to the challenging financial climate and also in recognition of the value that working in partnership to share skills, expertise and experience can have in tackling increasingly complex issues. These activities also contribute to the Council's well-being outcomes and objectives.
4. This report provides Cabinet with an overview of the strategic collaborative working initiatives that are currently underway. These initiatives are regularly reported to the Council's Corporate Management Team to ensure maximum value is derived from this work and appropriate oversight is given to this area of Council business.

Relevant Issues and Options

5. The compendium ([Appendix A](#)) is maintained to enable oversight of the strategic level collaborative working activity the Council is involved in and provides a description of the various initiatives that are underway. The compendium illustrates how each element of collaborative working aligns with the Council's Well-being Outcomes which are contained in the Corporate Plan. The Well-being of Future Generation (Wales) Act indicates that collaboration is one of the key ways of working to support sustainable development and meet the Council's duty under the Act. Collaboration is also one of the alternative models of service delivery which is considered as part of the Reshaping Services programme and it is envisaged that this approach will play a key role in the way services are delivered in the future.
6. Details of the partner organisations, governance arrangements and scrutiny details are provided for information, together with a progress update for each initiative. The compendium also identifies whether the initiative is part of a local, regional or national arrangement. This recognises that some collaborative working activity has been locally developed and some relates to regional or pan-Wales developments.
7. Cabinet last received an update on the compendium on 31st July 2017; following this, two additional collaborative initiatives have been added. The two initiatives are aligned to the Social Services directorate and are detailed within the compendium ([Appendix A](#)) as projects 31 and 32.
8. The Welsh Community Care Information System (WCCIS) is a collaborative project between the Vale of Glamorgan Council, Cardiff Council and the Cardiff and Vale University Health Board to implement a national IT system for health and social care. The initiative will be overseen by the Regional Management Board reporting to the Cardiff and Vale Integrated Health and Social Care Regional Board.
9. The Social Care Workforce Development programme grant training is a collaborative proposal between the Vale of Glamorgan Council and Cardiff Council to establish a joint training unit. This proposal will be considered by elected members in due course. Should approval for this proposal be granted, this initiative will be overseen by the Strategic Leadership Group reporting to the Cardiff and Vale Integrated Health and Social Care Partnerships' Regional Partnership Board.
10. Cabinet Members will note that the content of the compendium ([Appendix A](#)) is not an exhaustive list of all collaborative working that is underway in the Council. Many operational level collaborative efforts support both projects and "business as usual" activity and these are monitored and managed within individual service areas.

Collaboration and Local Government Reform

11. The Welsh Government White Paper, Reforming Local Government: Resilient and Renewed was issued on 31st January 2017 and sets out the Welsh Government's statement of intent about the future of Local Government in Wales. The White Paper places an emphasis upon the importance of increased collaboration and greater regional working across and between local government. It sets out that regional working should achieve better outcomes for people and communities in the short term, while having a greater focus on prevention and de-escalation resulting in better outcomes in the long term. As evidenced by the content of the compendium, the Council has a good track record of working regionally to ensure the best outcomes for residents of the Vale of Glamorgan. Consultation on the White Paper closed on 11th April 2017; Cabinet considered the Council's consultation response on the 3rd of April and that report is referenced in the background papers to this report.

Sustainability and Climate Change Implications

12. Collaborative working supports the delivery of Council services and is one of the five ways of working identified by the Well-being of Future Generations (Wales) Act.

Legal Implications (to Include Human Rights Implications)

13. There are no direct legal implications arising from this report.

Crime and Disorder Implications

14. There are no direct crime and disorder implications arising from this report. However individual initiatives contribute to this agenda as detailed in [Appendix A](#).

Equal Opportunities Implications (to include Welsh Language issues)

15. There are no direct equal opportunities implications associated with this report. However, these issues are considered as part of the establishment and ongoing operation of any collaborative working initiatives.

Corporate/Service Objectives

16. Collaborative working initiatives contribute towards the achievement of the Council's Well-being Outcomes contained in the Corporate Plan.

Policy Framework and Budget

17. This is a matter for Executive decision by Cabinet.

Consultation (including Ward Member Consultation)

18. Due to the corporate nature of this report, no ward member consultation has been undertaken. The development of individual initiatives is subject to appropriate consultation activity.

Relevant Scrutiny Committee

19. The relevant Committee for this report is Corporate Performance and Resources. Individual initiatives are subject to the Scrutiny of the Committees as identified in [Appendix A](#).

Background Papers

3rd April 2017, Cabinet Report, ["The Council's Response to the White Paper Reforming Local Government: Resilient and Renewed"](#)

Contact Officer

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Officers Consulted

Corporate Management Team

Responsible Officer:

Managing Director