Option 1 - Straight Assimilation		Cost over and above current allocation
If the Council carried out a straight assimilation process from the current pay structure to the new spinal points it would provide the simplest option to move to the new pay agreement.		£380k
Easy to implement     No changes to job evaluation and hierarchy of roles maintained.     Costs the least to implement.	<ul> <li>Risks</li> <li>Creates 9 point range for Grade F</li> <li>Creates 7 point range for Grade G</li> <li>Equal Pay risk due to long grades</li> </ul>	

Option 2 - New 12 Grade pay struct	Cost over and above current allocation	
As part of the options a 12 grade structure has been devised, although you will note the significant risks involved.		Not fully costed due to the
Benefits	Risks	complexities.
<ul> <li>Helps with introduction of the new spinal points and spreads the grades across the pay structure.</li> <li>Equal Pay issues removed</li> </ul>	<ul> <li>Need to undertake pay modelling exercise and review the job evaluation scores for all posts</li> <li>Significant salary reductions for staff.</li> <li>Unlikely to be agreed by Trade Unions, therefore collective agreement very unlikely.</li> <li>Reduce staff moral</li> <li>Significant resources (especially within HR and Finance) to implement.</li> <li>Very unlikely to be implemented by April 2019.</li> </ul>	However potential for some staff to lose approx. £5k in salary.

Option 3 - Mixture of spot salaries, no overlapping grades (not using sp13)	,, 55	Cost over and above current allocation
Due to the reduction in spinal points at the start of the grading structure, the first 3 grades (A, B, & C) are spot salaries.  3 point Grade D.		£388k
<ul> <li>Straightforward to implement</li> <li>No changes to job evaluation and hierarchy of roles maintained.</li> <li>Grade D (3 spinal points) – helps with % pay award levels</li> <li>Equal Pay issues removed</li> </ul>	<ul> <li>Grade E starts higher than the current levels</li> <li>Additional headroom</li> </ul>	

Option 4 - Mixture of spot salaries an using sp13)		Cost over and above current allocation
Due to the reduction in spinal points at the start of the grading structure, the first 3 grades (A, B, & C) are spot salaries.   Benefits  Risks		£401k
<ul> <li>Fairly straightforward to implement</li> <li>No changes to job evaluation and hierarchy of roles maintained.</li> <li>Equal Pay issues removed</li> <li>Non overlapping grades helps with managing new appointments and promotions / reduces errors</li> </ul>	<ul> <li>Grade D (2 spinal points) does not gain the same increase in pay award as some of the other lower grades.</li> <li>Starting salaries for new staff on the higher grades will commence one sp higher than the current structure.</li> <li>Additional headroom</li> </ul>	

Option 5 - Mixture of spot salaries, non-overlapping grades and 3 point grade D (not using sp13)		Cost over and above current allocation
Due to the reduction in spinal points at the start of the grading structure, the first 3 grades (A, B, & C) are spot salaries.  3 point Grade D.  Risks		£388k
<ul> <li>Straightforward to implement</li> <li>No changes to job evaluation and hierarchy of roles maintained.</li> <li>Grade D (3 spinal points) – helps with % pay award levels</li> <li>Equal Pay issues removed</li> <li>CMT support option 5 (TU's will need to consult with their members)</li> </ul>	<ul> <li>Grade E starts higher than the current levels</li> <li>Starting salaries for new staff on the higher grades will commence one sp higher than the current structure</li> <li>Additional headroom</li> </ul>	