

Meeting of:	Cabinet
Date of Meeting:	Thursday, 29 September 2022
Relevant Scrutiny Committee:	Corporate Performance and Resources
Report Title:	Strategic Collaborative Working Initiatives Update
Purpose of Report:	To provide an update for Cabinet on the Council's strategic collaborative working initiatives
Report Owner:	Executive Leader and Cabinet Member for Performance and Resources
Responsible Officer:	Tom Bowring, Director of Corporate Resources
Elected Member and Officer Consultation:	Due to the corporate nature of this report, no ward Member consultation has been undertaken. The development of individual initiatives is subject to appropriate consultation activity.
Policy Framework:	This is a matter for executive decision by Cabinet.

Executive Summary:

- Collaborative working activity has increased at pace in response to the challenging financial
 climate and in recognition of the value that working in partnership to share skills, expertise and
 experience can have in tackling complex issues. This has been particularly accelerated in the
 recent past in response to the Coronavirus pandemic.
- The Compendium of Strategic Working Initiatives (Appendix A) provides an oversight of the strategic level collaborative working activity in which the Council is involved and captures the detail of the various initiatives underway.
- This report provides Cabinet with the six-monthly update on strategic collaborative working initiatives and captures relevant progress against initiatives.

Recommendations

- That Cabinet considers the strategic collaborative working initiatives that are in place to support the delivery and development of Council services and the Council's well-being outcomes and objectives.
- **2.** That this report be circulated by e-mail to all Vale of Glamorgan Council elected Members and members of the Public Services Board for their information.

Reasons for Recommendations

- 1. To provide Cabinet with an update of strategic collaborative working initiatives.
- **2.** To provide elected Members and strategic partners with an overview of strategic collaborative working initiatives.

1. Background

- 1.1 The Council has long recognised the value that collaborative working has in providing efficient and effective services to residents.
- 1.2 In recent years, collaborative working activity has increased at pace in response to the challenging financial climate and also in recognition of the value that working in partnership to share skills, expertise and experience can have in tackling increasingly complex issues. These activities also contribute to the Council's well-being outcomes and objectives.
- 1.3 To capture the collaborative work in which the Council is involved the Compendium of Strategic Collaborative Working Initiatives was developed and has been reported quarterly to Cabinet since April 2017. As these collaborative activities have progressed, many have transitioned from 'project' based partnership work to core Council business. Reflecting these changes, on the 27th September 2021 Cabinet agreed to remove a number of initiatives which are now part of core Council business and to move to six-monthly reports rather than quarterly updates.
- 1.4 This report provides an update on those collaborative working initiatives that have been subject to significant changes since the presentation of the last update to Cabinet in September 2021.

2. Key Issues for Consideration

2.1 In April 2022 the Vale of Glamorgan Public Services Board published its second Well-being Assessment. A number of key themes were identified through the assessment, including: Climate Change and nature, Deprivation and inequalities, Access to services for rural communities and making the Vale a good place to grow old for our aging population. These findings are now informing the development of the new Well-being Plan which will be published in 2023. A report on the Well-being Plan will be presented to Cabinet in due course.

Updates

- 2.2 The Test, Trace, Protect (TTP) Joint Board and Incident Management Team (IMT) was established across Cardiff and the Vale of Glamorgan under the Coronavirus Control Plan. The TTP and IMT maintained a regular review of coronavirus transmission across the Cardiff and Vale of Glamorgan region and made recommendations and approaches to Welsh Government. Following the roll-back of all restrictions across Wales, both the TTP and IMT have now been stood down and in their place the Amplifying Prevention Delivery Board has been established. The focus of Amplifying Prevention is on combatting identified health inequities that are evident across Cardiff and the Vale of Glamorgan and which grown as a result of the pandemic. The chosen inequities for initial focus of the Board are: childhood immunisations, bowel screening, and the delivery of the Move More, Eat Well programme. The work of the Board responds to the issues raised through the Vale PSB's Well-being Assessment and the Cardiff and Vale Regional Partnership Board's (RPB) Population Needs Assessment. Work taken forward by the Board will align with the priorities set out in the Vale of Glamorgan PSB's Well-being Plan and the Cardiff and Vale RPB's Area Plan. Progress on delivering Amplifying Prevention will be reported through both the PSB and RPB as appropriate. As a result of the establishment of the Amplifying Prevention Delivery Board in place of the TTP and IMT; the Amplifying Prevention Board has replaced TTP and IMT on the Compendium.
- 2.3 The 2021 Local Government and Elections Act was passed on 20th January, 2021 and provides for the establishment of a new and reformed legislative framework for local government elections, democracy, governance and performance. Work is underway as part of this Act to introduce Corporate Joint Committees. A report to Council of 24th January, 2022 set out how the Welsh Government's South East Wales Corporate Joint Committee Regulations 2021 establish a Corporate Joint Committee (CJC) for the ten Councils that constitute the Cardiff Capital Region together with the Brecon Beacons National Park Authority. The recommendations approved by Council made provision for the adoption of an interim governance and delivery model for implementation of the South East Wales Corporate Joint Committee and the 'twin track' arrangements proposed across operation of Cardiff Capital Region City Deal, alongside initial enactment of a 'bare minimum' CJC. The inaugural meeting of the SE Wales CJC was held on the 31st January, 2022. As part of the introduction of the Act, the Council continues to respond to consultations relating to the legislation and statutory guidance accompanying it.

3. How do proposals evidence the Five Ways of Working and contribute to our Well-being Objectives?

In working to deliver the strategic collaborative working initiates set out in the Compendium, the Council will be working through the Five Ways of Working to ensure delivery in line with Sustainable Development Principle.

3.2 The Compendium of Strategic Collaborative Working Initiatives illustrates how each element of collaborative working aligns with the Council's Well-being Objectives as set in its Corporate Plan. The collaborative working represented in these initiatives is identified as one of the key ways of working to support the Council's work in delivering the Well-being of Future Generations (Wales) Act 2015. One of the identified initiatives in the Compendium is the Vale of Glamorgan Public Services Board (PSB) which was established through the Act and of which the Council is a statutory member. Through its Well-being Plan, the PSB is working to improve the social, cultural, economic and environmental well-being of the Vale of Glamorgan. Similarly, the Integrated Care Fund, The Regional Collaborative Group and the Welsh Community Care Information Service initiatives are assisting in meeting the requirements of the Social Services and Well-being (Wales) Act 2014.

4. Climate Change and Nature Implications

4.1 Many of the initiatives included in the Compendium of Collaboration are aiding the authority's high-level response to the climate and nature emergencies. Through strategic collaborations such as the Cardiff Capital City Region and the Public Services Board a number of key projects are being delivered which will help towards the delivery of a carbon neutral public sector by 2030 and protect and enhance biodiversity in the county.

5. Resources and Legal Considerations

Financial

5.1 There are no financial implications arising as a direct result of this report

Employment

5.2 There are no employment implications arising as a direct result of this report.

Legal (Including Equalities)

5.3 There are no direct legal implications arising from this report.

6. Background Papers

November 2019, Welsh Government, <u>Local Government & Elections Bill – Explanatory</u> <u>Memorandum</u>

21st May, 2018, Cabinet Report, <u>Welsh Government Green Paper Consultation</u>

<u>Document "Strengthening Local Government: Delivering for People"</u>

Vale of Glamorgan Council – Strategic Level Collaborative Initiatives

Sept 2022

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
Environment and Housing				
South East Wales Transport Group	10 Local authorities (Regional) Emma Reed, Head of Neighbourhood	To be determined via Regional Transport Authority work	Environment and Regeneration	To respect, enhance and enjoy our environment
2. Local Authority Partnership Agreement (LAPA)	Services Sport Wales, LHB, Local sport clubs. (Local) David Knevett, Operational Manager - Neighbourhood Services, Healthy Living and Performance	Vale Sports Board	Environment and Regeneration	To work with and for our communities
3. South Wales Resilience Forum Welsh Government and Local Government to regionalise the delivery of emergency planning services within 2 years and with other partners on a multi-agency basis within 4 years where practicable.	All Welsh Public Sector (Regional) Miles Punter, Director of Environment & Housing Services	Emergency Planning Board	Homes and Safe Communities	To support people at home and in their community
4. Safer Vale Community Safety Partnership A multi-agency partnership that sets the strategic direction for community safety in the Vale. Partners from South Wales Police, the Vale of Glamorgan Council, Fire Service,	Local Authority, South Wales Police, Police and Crime Commissioners Officer, Local Health Board, National	The Safer Vale Partnership reports progress to the Public Services Board.	Homes and Safe Communities	To support people at home and in their community

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
Health Service and the voluntary sector meet to discuss performance management information associated with community safety and ensuing legislative policy changes associated with the area.	Probation Service, South Wales Fire and Rescue and Voluntary Sector. (Local)			
Key Sub-Groups: MARAC Steering Group- group responsible for overseeing the MARAC and for developing a robust strategic response to preventing and tackling domestic violence in the Vale of Glamorgan. It works with the Police and Crime Commissioner and Welsh Government. It is responsible for ensuring partners are responding to the legislative requirements of the new domestic violence act. Regional Prevent Group and Channel Panel - multi agency groups that are responsible for responding to the requirements placed on local authorities and partners under the CONTEST strategy. These groups respond specifically to the arm of the CONTEST strategy that deals with identifying the threat of terrorism and addressing it preventatively.	Miles Punter, Director of Environment & Housing Services			
5. Overarching Housing Forum The partnership has the purpose of developing the strategic response to housing need in the Vale of Glamorgan. It considers the emerging policy and legislative direction from Welsh Government. It establishes the short- and medium-term objectives associated with housing of all tenure in the Vale.	Newydd Housing Association, Hafod Housing Association, UWHA, Wales and West Housing Association, Cardiff and the Vale Health Board, Residential Landlords Association	The Housing Forum reports as required to the Regional Partnership Board.	Homes and Safe Communities	To support people at home and in their community

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
Sub-Groups: Strategic Housing Group- this group comprises officers from the Vale and development directors of the various registered social landlords that are zoned by Welsh Government to develop in the Vale of Glamorgan. The partnership considers the funding avenues for new build affordable housing and a programme of delivery for the forthcoming years.	and the House Builders Federation. (Local) Mike Ingram, Head of Housing and Building Services			
6. Regional Collaborative Group (Housing Support Grant) A cross border partnership with Cardiff Council and colleagues from the statutory and supported housing sectors. The partnership considers the strategic priorities for the Housing Support Grant and will encourage joint commissioning between the Vale of Glamorgan and Cardiff Councils designed or focused to optimise the complimentary purposes of supported housing, health and social care. This Committee replaced the Regional Collaborative Committee on 1st April 2020.	Cardiff Council, Probation, PCC, Landlord, Support Provider, Substance Misuse (Area Planning Board), VAWDASV representative on RPB, Service User, Children and Communities Grant Funding representative & other housing area representatives e.g. ICF, aids and adaptations. Hedd Wyn John Supporting People Coordinator	Supported by an RDC Regional Development Co-Ordinator Ongoing discussions are taking place between Vale of Glamorgan Officers, with Cardiff Council and the Director of Health and Social Care Integration to set up this Group and to agree the Terms of Reference in order to comply with the Housing Support Grant Guidance from Welsh Government.	Homes and Safe Communities Homes and Safe Communities	To support people at home and in their community

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
7. Regional Leadership Group This Group comprises key stakeholders	Cardiff Council, Taff Housing Association,	The Regional Leadership Group is	Homes and Safe Communities	To support people at home and in their community
involved in the Syrian Vulnerable Persons Resettlement Scheme (and Vulnerable Persons Resettlement Scheme), which is grant funded by Central Government. The Group ensures stakeholder resources are in place to support the resettlement of Syrian refugees in the Vale of Glamorgan and Cardiff.	Cadwyn Housing Association, South Wales Police, Cardiff and Vale UHB, WSMP, Muslim Council of Wales, Citizens UK, Jewish Representative Council for South Wales (Local) Mike Ingram, Head of Housing and Building Services	the strategic planning group for the Syrian Resettlement Programme		
8. Central Coordination Cell	Vale of Glamorgan Council, Police, Probation, Social services, health, Third Sector Representatives	Reports to Welsh Government and updates provided to Strategic Leadership Group	Homes and Safe Communities	To support people at home and in their community

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
	including RSLs and Support Providers			
	Nick Jones Operational Manager, Public Housing Services			
Learning and Skills				
9. Inspire to Achieve/Aspire to Work The Regional ESF Groups aims to provide a new and innovative programme of employer engagement activities to participants identified through the Local Authority's Early Identification Process with the aim of reducing participants who are NEET or are at' risk of becoming NEET. Partnership agreements are in place	Newport LA, Cardiff LA, Monmouth LA, Llamau Housing, Cardiff and Vale College, Gwent College and Careers Wales (Regional – but 1 of 4 regions who will collaborate on some work) Martin Dacey, Lead Officer for Social Inclusion and Wellbeing	Inspire to Achieve/Aspire to Work project progress is reported to the Engagement and Progression Framework Strategic group	Learning and Culture	To work with and for our communities. To support learning, employment and sustainable economic growth.
10. Regional Skills Partnership – Local Authority Cluster Group	Blaenau Gwent LA Bridgend LA Merthyr Tydfil LA	Progress is reported to the Engagement and Progression	Learning and Culture	To work with and for our communities.
The purpose of the cluster groups is to support the Regional Skills Partnerships (RSPs) to advise Welsh Government on the strategic	Newport LA, Cardiff LA, Monmouth LA, Rhondda Cynon Taff LA	Framework Strategic group		To support learning, employment and sustainable economic growth.

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direction of travel for skills and employability within the region.	Torfaen LA Caerphilly LA			
The cluster groups are asked to consider the skills and employability needs for the region over the next 3 years and make recommendations to the RSP Employment and Skills board on areas of growth or decline, based on robust evidence and strong engagement with employers and regional stakeholders.	Mark Davies Prevention and Partnership Manager			
Managing Director and Resources				
11. Cardiff Capital City Region – City Deal (CCR) The Cardiff Capital Region involves the Vale of Glamorgan and 9 other local authorities: Blaenau Gwent, Bridgend, Caerphilly, Cardiff, Merthyr Tydfil, Monmouthshire, Newport, Rhondda Cynon Taf, and Torfaen, working together to deliver the Cardiff Capital Region City Deal between 2016 and 2025. Cardiff Capital Region City Deal is a £1.2 billion programme that over its lifetime is expected to deliver up to 25,000 new jobs and leverage an additional £4 billion of private sector investment. The Cardiff Capital Region City Deal is expected to unlock significant economic growth across the Cardiff Capital Region and provides improved transport connectivity, increasing skill levels, supports people into work, and gives businesses the support they need to innovate and grow.	10 Local authorities, W.G. Westminster Government (Regional- National) Rob Thomas, Managing Director	Being developed – City Deal board currently in place and consists of 10 LA leaders with a support group of Heads of Paid Service	Corporate Performance and Resources	An Environmentally Responsible & Prosperous Vale

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
12. Ein Bro/Our Vale – Public Services Board The PSB is a statutory body that was established in April 2016 by the Well-being of Future Generations (Wales) Act. The Board meets a minimum of five times a year. The PSB has prioritised work on climate change, Move More Eat Well, timebanking/volunteering and engagement. A work of a number of partnership groups supports the delivery of the PSBs priorities. The PSB published a new Well-being Assessment in April 2022 and this is informing a new Well-being Plan which will be published in 2023. Key themes from the new Well-being Assessment are: Climate Change and nature Deprivation and inequalities Access to services for rural communities Ageing population - how we make the Vale a good place to grow old	Cardiff and Vale UHB, Fire, Police, GVS, NRW, Cardiff and Vale College, Probation, PCC, Ambulance Trust (Local), TCC representation. Tom Bowring, Director of Corporate Resources	Cabinet and Scrutiny	Corporate Performance and Resources	This project contributes to the delivery of all Well-being Outcomes.
13. Ystadau Cymru (National Board and Cardiff and Vale Regional Subgroup) Ystadau Cymru is a partnership between public and third sector organisations within Wales. It was established by the Welsh Government to enable, support and encourage excellence in public sector collaborative asset management.	Across all public sector – Lead and promoted by Welsh Government. Lead Local Authority Officer for Ystadau Cymru National Board – Lorna Cross,	Cabinet Secretary for Finance, Welsh Government, Ystadau Cymru Programme Board, Ystadau Cymru Sub Regional Groups	Corporate Performance and Resources	This project contributes to the integrated planning activities which support the delivery of all Well-being Objectives

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
With its ways of working and wellbeing goals, Ystadau Cymru is aligned with the Well-being and Future Generations Act 2015 and Programme for Government.	Operational Manager Property			
Ystadau Cymru supports the Welsh public service in being more holistic in its decision making and recognises the importance of working together in building a stronger, greener and more sustainable Wales.				
Ystadau Cymru reports to the Minister for Finance and Local Government, Rebecca Evans MS.				
The responsibilities of Ystadau Cymru are to:				
Support and facilitate public sector collaboration opportunities in their strategic approach to property and property management across their geographical and organisational boundaries;				
Agreeing a Business Case and Delivery Plan for 2022-2026.				
Monitoring progress and keeping pace of the aims and objectives set out in the business and delivery plan.				
Periodic review of the business and delivery plans to ensure alignment with the Programme for Government and Regional policy priorities.				
The aims of Ystadau are:				

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
To explore the medium and long-term options for delivering public value from assets held by the wider Welsh Public sector				
To influence and support effective collaborative asset management across the Welsh public sector for a greener and more sustainable Wales for our future generations.				
Supporting the Programme for Government in the following priorities:				
Building a Stronger Greener Economy Decarbonisation of the Public Estate Improving Biodiversity Supporting the Foundational Economy Making our cities, towns and villages better places to live and work Support the development of Community and Remote Working Hubs				
14. Customer Relations / NHS Comms Hub	Cardiff & Vale UHB (Local)	Reports through Integrated health and	Corporate Performance and Resources	An Active & Healthy Vale
Development of customer contact centre at C1V for integrated health services and social care services. The project will simplify access to Health and Social Care services, improve first contact resolution and the overall customer experience. In addition, operational costs will be minimised through sharing of technology and staff resources to deliver services.	Tony Curliss, Operational Manager – Customer Relations	Social care Programme, Customer Relations Project Board and PCIC Clinical Board depending on project		

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
15. Amplifying Prevention Board The partnership approach towards combatting inequities is called 'Amplifying Prevention', and the partnership board with a strategic overview of this is the 'Amplifying Prevention Delivery Board'. The chosen topic areas for initial focussed attention are: childhood immunisations; bowel screening; and Move More, Eat Well. Effective communication will ensure the outcomes of the work are visible across the system to all regional partners.	Tom Bowring, Director of Corporate Resources	The Amplifying Prevention approach aligns with the principles for future partnership working, and sits within the overall partnership arrangements of the two Public Service Boards (PSBs), whilst also being complementary to the work of the Regional Partnership Board (RPB).	Corporate Performance and Resources	This project contributes to the integrated planning activities which support the delivery of all Well-being Objectives
16. Barry Place Board The Place Board's over-arching role is to provide a strategic, place led view and leadership for the promotion and development of Barry. Members will champion Barry locally, nationally and internationally as a destination - a thriving economic, social and educational centre and a place to live.	Barry Business Leaders, Cardiff Airport, Cardiff and Vale College, Associated British Ports, Waterloo Foundation, Vale of Glamorgan Council Mererid Velios, Place Manager (Barry)	Board	Environment and Regeneration	To respect, enhance and enjoy our environment To work with and for our communities.
The Vale Local Nature Partnership works with partners to develop a nature recovery network that reconnects people from across the Vale with nature, improving understanding of biodiversity in the wider public and encouraging	Steering Group - Natural Resources Wales, Wildlife Trust for South and West Wales, South East Wales Biological Record Centre	One of 25 LNP's in Wales overseen by WCLVA but with specific local Constitution and Terms of Reference.	Environment and Regeneration	To respect, enhance and enjoy our environment To work with and for our communities.

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involvement in practical action for nature in communities. It co-ordinates, promotes and records existing and new actions to conserve, promote and enhance nature in the Vale, taking account of local and national priorities and keeping to the terms of reference set out for the LNP.	Full Partnership – National Trust, Wildlife Groups – local and national, Community Groups, Community Councils, landowners, private enterprises, 21st century schools Emily Shaw – LNP Coordinator	Reporting – VOGC, WCVLA and publicly.		
Social Services				
18. Regional Partnership Board - Integrated Care Fund (ICF) / Transformation Bid The ICF and Transformation fund is being replaced in April 2022 with a Regional Integration Fund. This fund will require an element of match funding from each organisation. Priority schemes are being considered by each sub-group. Sub-Groups: Welsh Community Care Information Service – WCCIS is the national IT system for health and social care. Starting Well Partnership, Living Well Partnership, Ageing Well partnership.	Third Sector, Independent Sector, UHB, Cardiff Council (Local) Lance Carver, Director of Social Services	Strategic Leadership Group	Healthy Living and Social Care	To support people at home and in their community

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
19. Flying Start Flying Start is the Welsh Government's flagship Early Years programme for families with children who are under 4 years of age and is targeted in some of our most deprived areas in Wales. Flying Start funding currently sits as part of the Children and Communities Grant. It is overseen by a Multi-Agency Management Board implementing its strategic development as well as the operational direction of all core/non-core elements. The purpose is to meet the needs of young children and their families through targeted early Intervention and prevention services	Kathryn Clarke Flying Start Manager	It is overseen by a Multi-Agency Partnership and reports to Welsh Government and through the CCG to the Strategic Flexible Funding Board	Healthy Living and Social Care	To support people at home and in their community
20. Families First Families First is Key national programme funded by Welsh government Funding that currently sits as part of the Children and Communities Grant. It is overseen by a Multi- Agency Partnership implementing its strategic development and its funded projects. The purpose is to meet the needs of children, young people and families through targeted early Intervention and prevention services	Mark Davies, Prevention and Partnership Manager	It is overseen by a Multi-Agency Partnership and reports to Welsh Government and through the CCG to the Strategic Flexible Funding Board	Healthy Living and Social Care	To support people at home and in their community
21. Youth Offending Service Statutory multi-agency partnership responsible for preventing offending and further offending in the Vale of Glamorgan	Kirsty Davies, Youth Offending Service	Overseen by YOS Management Board, reports to a range of funders and statutory partners, including Youth Justice Board, Welsh Government, Police and Crime Commissioner	Healthy Living and Social Care	To support people at home and in their community